

Agenda

- Keys points
- Results for the first semester 2022-2023
- News
- Objectives and outlook for the end of fiscal year 2022-2023
- Schedule and contacts
- Glossary

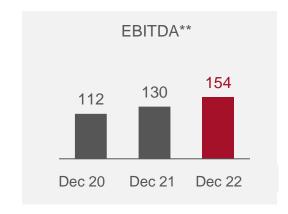


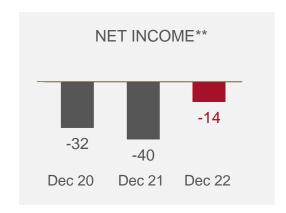
Keys Points

- Sales for the first semester: confirmation of the dynamic growth in Europe and in South America for Field Seeds, with a market that remains lackluster for Vegetable Seeds
 - **Vegetable Seeds:** 259.1 M€ (-0.7%*)
 - Field Seeds: 432.2 M€ (+38.3%*)
- Results for the first semester:









- ♣ Partial revision of the annual objectives for 2022-2023
 - Growth in consolidated sales of between 8% and 10%*

- **Current operating margin rate of at least 8%**
- Contribution from associated companies lower than that of the previous fiscal year





References

- Accounting reference:
 - IFRS on December 31, 2022

- Variations in scope:
 - None

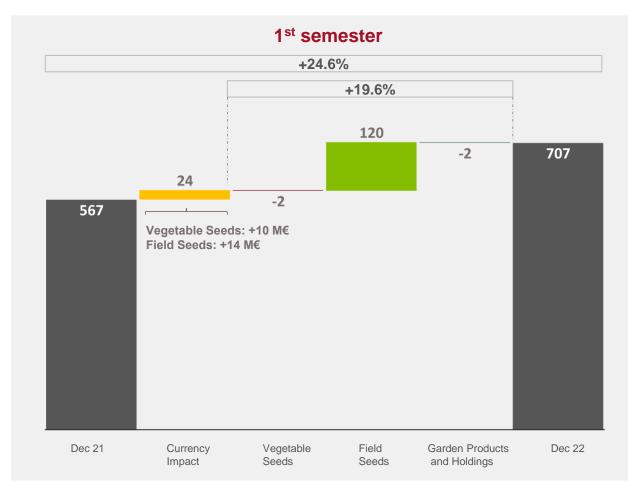
Rates of the main currencies:

	Average		Close	
	December 2021	December 2022	December 2021	December 2022
\$	1.16	1.01	1.13	1.07
¥	129.90	141.71	130.38	140.66
£	0.85	0.86	0.84	0,89
TRY	11.42	19.96	15.23	19.96
ILS	3.71	3.50	3.52	3.76
BRL	6.27	5.33	6.31	5.64
INR	86.52	82.10	84.23	88.17
ARS	114.76	151.30	116.78	189.03
MXN	23.66	20.23	23.14	20.86
UAH	31.11	36.58	31.03	39.40
RUB	84.86	62.70	85.30	77.91



Consolidated sales* for the 1st semester

In M€

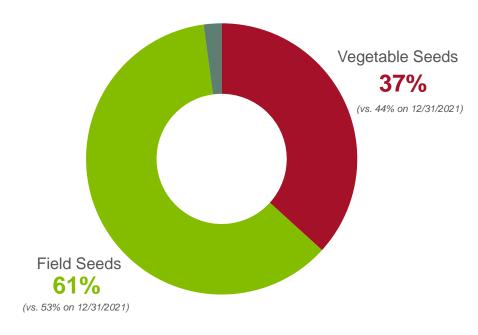


^{*} Revenue from ordinary activities

Consolidated sales* for the 1st semester **2022-2023** per division

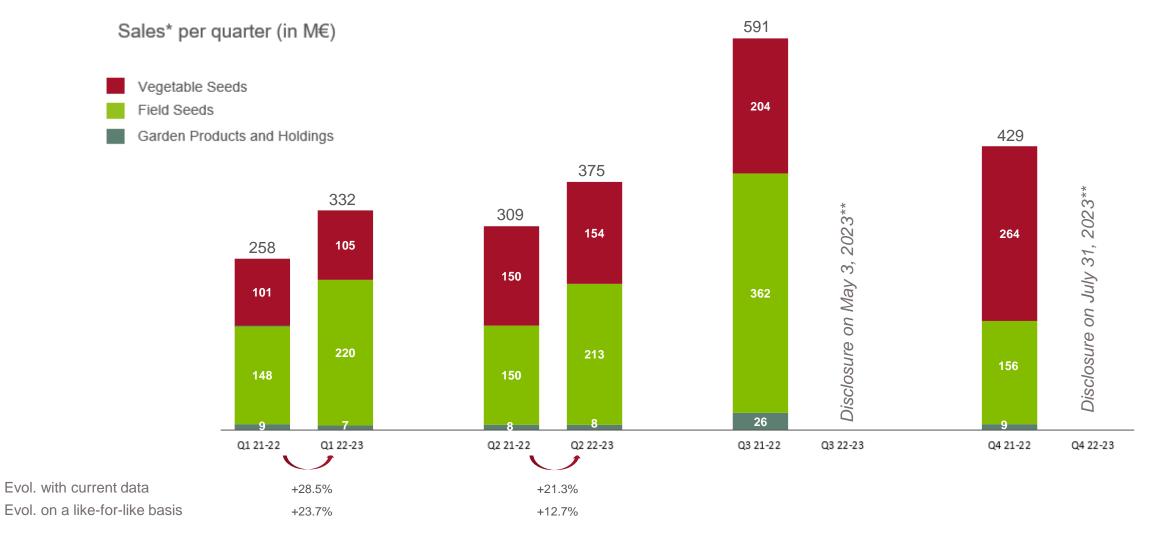
Garden Products and Holdings

2% (vs. 3% on 12/31/2021)





Consolidated sales* per quarter





Results for the 1st semester per division



259.1 M€ sales

-25.5 M€ operating income

-25.7 M€ net income



March 1st, 2023

432.2 M€ sales

55.3 M€ operating income

19.2 **M**€ net income



15.2 M€ sales

-10.6 M€ operating income

> -7.2 M€ net income

> > * Including Holdings



Focus: Vegetable Seeds

In M€	12.31.21	12.31.22	Variation
III IVIC			(12.31.22 vs 12.31.21)
Sales	251.3	259.1	-0.7%*
Operating income	(3.2)	(25.5)	-22.3 M€
Current operating margin rate	-1.3%	-9.8%	-8.5 pts
Net income	(10.8)	(25.7)	-14.9 M€

- Several contrasting situations on a market that remains globally lackluster, with a downward trend in sales volumes:
 - Overall business growth in Mexico, Turkey, India and China despite major logistical difficulties linked to Covid-19 in this latter country,
 - An overall favorable pricing effect, which was nevertheless not sufficient to offset the decline in volumes in Western Europe, and for certain crops, in the United States,
 - An agricultural context in Europe (particularly) that remains difficult: decline in demand for vegetables, rising production costs for growers.
- A current operating margin rate that has deteriorated:
 - An unfavorable product mix and a decrease in volumes,
 - The will to **maintain strong investment in research** in order to support future results.



Focus: Field Seeds

In M€	12.31.21	12.31.22	Variation (12.31.22 vs 12.31.21)
Sales	298.6	432.2	+38.3%*
Operating income	17.0	55.3	+38.3 M€
Current operating margin rate	5.7%	12.8%	+7.1 pts
Net income	(20.5)	19.2	+39.7 M€

Confirmation of the dynamic growth in Europe and in South America:

- **Europe**: a rapeseed campaign that enabled Vilmorin & Cie to consolidate its position as leader in this high-margin crop, increased sales for wheat (volumes and prices), massive early orders of sunflower and corn with rising sales prices,
- South America: higher volumes and selling prices in Brazil (safrinha corn and soybean), corn and sunflower campaigns in Argentina remaining on a favorable track in terms of volumes,
- **South Africa**: increased demand and good product availability for corn and soybean.

A current operating margin that continues to increase:

- A marked increase in business in the two major world regions,
- A favorable product mix.



Associated companies

Income from associated companies: -20.0 M€ (+9.6 M€ with current data)

- AgReliant (North America. Field Seeds):
 - Limited business over the first semester due to its seasonal nature.
 - A good level of soybean sales but orders for corn and soybean below expected levels.
- Seed Co (Africa. Field Seeds):
 - Business was penalized by a **drop in demand** in Malawi and Zimbabwe. In Zimbabwe, price increases were not sufficient to compensate for the sharp devaluation of the currency and the delayed launch of government agricultural programs penalized sales.
- Australian Grain Technologies (Australia. Field Seeds):
 - Start to the fiscal year suggesting a favorable outlook for the year 2023.
- Hengji Limagrain Seeds (China. Field Seeds):
 - **Satisfactory progression in sales** despite a health situation that remains complicated.



Financial result and taxes

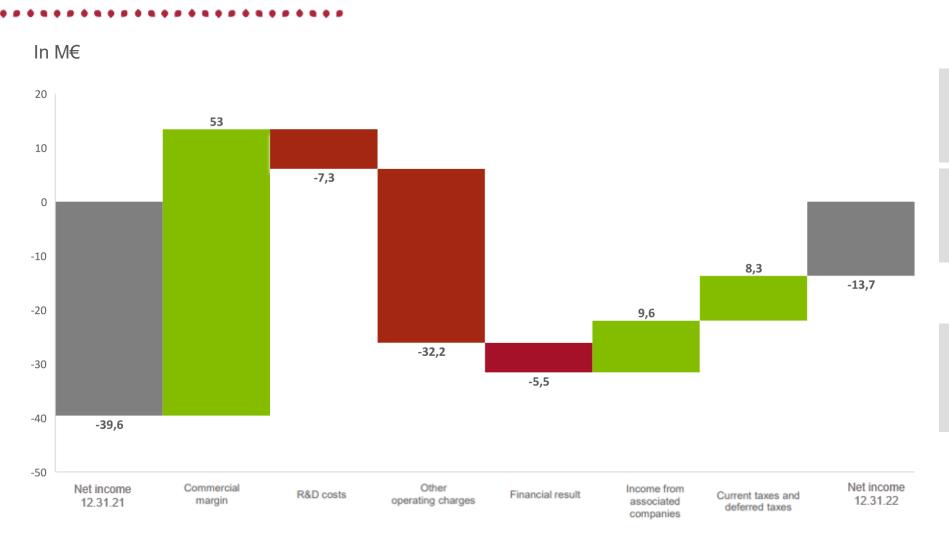
- Financial result: net charge of **23.8 M**€ (vs. 18.3 M€ on December 31, 2021)
 - Deterioration of the cost of funding (-1.2 M€): rise in interest costs on debts in euros and US dollars, rise in funding costs in Argentina,
 - Integration of the impact of restatements due to hyperinflation in Turkey (-4.5 M€) in contrast to December 31, 2021 (the transition of Turkey to hyperinflation was recognized in February 2022).
- Income taxes: net income of **10.9 M€** (vs. 2.6 M€ on December 31, 2021)

March 1st, 2023

• An increase (+8.3 M€) linked in particular to the evolution of taxable income, in a context of underperformance of the Vegetable Seeds activities during the first semester.



Performance 2022-2023: evolution of net income



Variations (12.31.22 vs 12.31.21):

Increase in the net income of

+25.9 M€

Increase in the operating income of

+13.5 M€

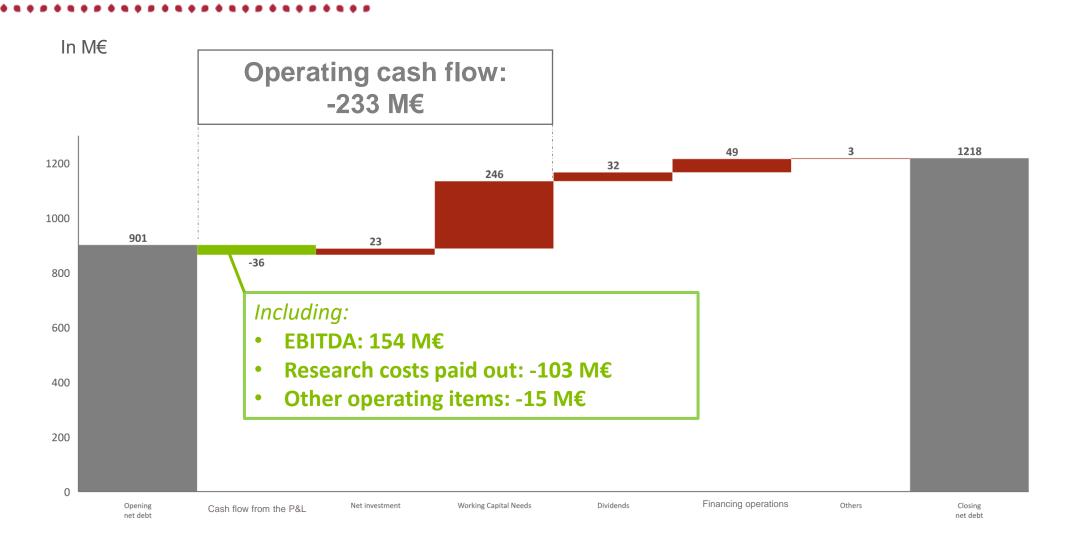
Current operating margin rate

2.7%

vs 1.0% on 12.31.21

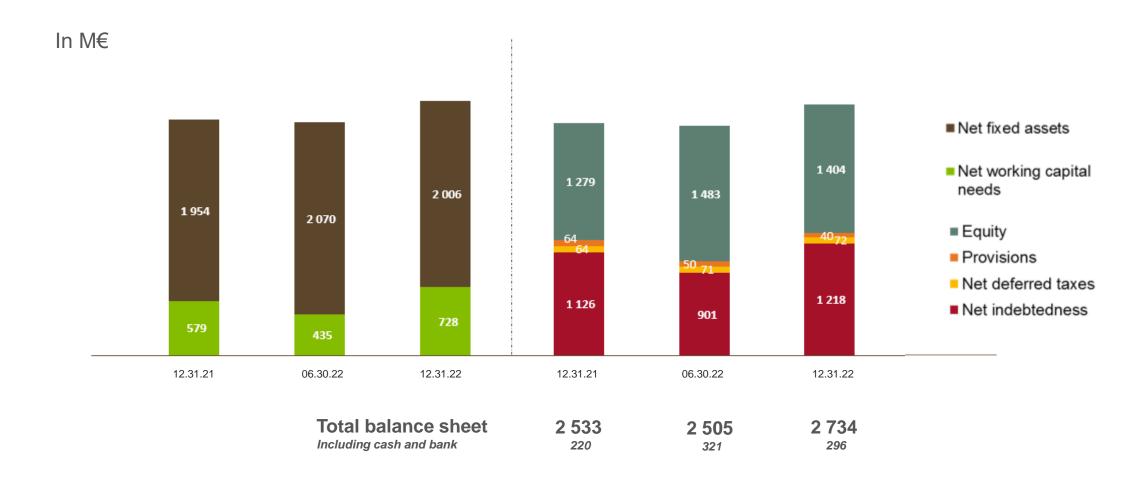


Performance 2022-2023: evolution of net indebtedness





Balance sheet structure







Update on the situation in Turkey

- Following the two violent earthquakes that in particular struck Turkey on February 6, 2023, Vilmorin & Cie sadly regrets the death of one of its employees.
- ♣ 17 employees and their families present in the east of the country, the region most affected:
 - Measures deployed to help with relocation,
 - Material and psychological assistance provided.

Presence of Vilmorin & Cie in Turkey

- 4 Business Units: Limagrain Europe (Field Seeds), Hazera, HM.CLAUSE and Vilmorin-Mikado (Vegetable Seeds),
- 250 employees altogether,
- · Activities of sales and marketing, research and production,
- Most of the infrastructure is located outside the areas affected by these earthquakes,
- Sales for 2021-2022: less than 40 million euros*.

March 1st, 2023

* Sales of products



Update on the situation in Ukraine and in Russia

March 1st, 2023



Ukraine

- Continuity of commercial and research activities ensured, despite the ongoing conflict in the country,
- Stable sales at the end of the rapeseed campaign,
- Sales of corn seeds down sharply, due to a drop in acreage,
- On the other hand, more favorable outlook for sunflower, with a slight increase in acreage expected.
- → Vilmorin & Cie anticipates a level of activity similar to that of the previous year



Russia

- Fear of producers and distributors of a lack of seed availability for the 2023 campaign: very high levels of advanced orders for corn and sunflower, with a sharp rise in sales prices,
- Orders that were prepaid, but which can only be confirmed at the time of their successful delivery, which could be partly jeopardized due to persistent geopolitical and logistic problems.



Objectives and outlook for the end of fiscal year 2022-2023



Partial revision of objectives for 2022-2023

- **Vegetable Seeds**: a market that remains globally lackluster, with a downward trend in sales volumes
- **Field Seeds**: a high number of early orders over the 1st semester, the majority prepaid particularly in Russia –, but delivery capacities that could be jeopardized due to geopolitical and logistic problems
- **Associated companies**: a more unfavorable outlook, mainly for AgReliant and Seed Co

Growth in consolidated sales of between 8% and 10%*

on a like-for-like basis

(initial objective between 6% and 8%)

Current operating margin rate of at least 8%

including R&D investment comparable to that of 2021-2022

(objective unchanged)

Contribution from associated companies** lower than that of 2021-2022

(initial objective: at least equal to that of the previous fiscal year)

*Excluding the positive impact of the Egalim law, which modifies certain product flows between Vilmorin & Cie and its supplier, the Limagrain Cooperative **Mainly AgReliant (North America. Field Seeds), Seed Co (Africa. Field Seeds), AGT (Australia. Field Seeds) and Hengji Limagrain (China. Field Seeds)



Field seeds trends

Greater Europe*United States

Brazil

CORN acreage







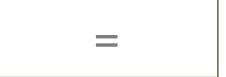


SUNFLOWER acreage

SOYBEAN

acreage





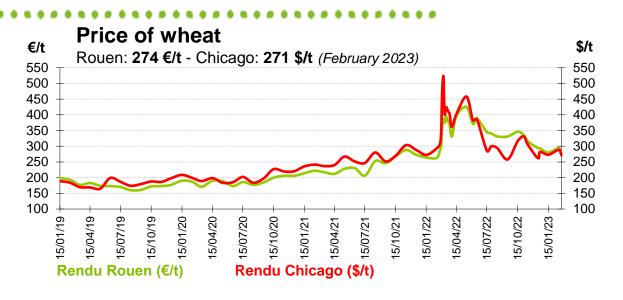


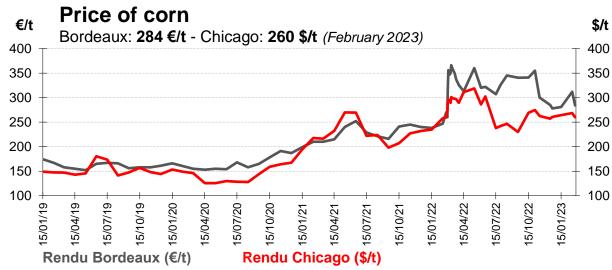


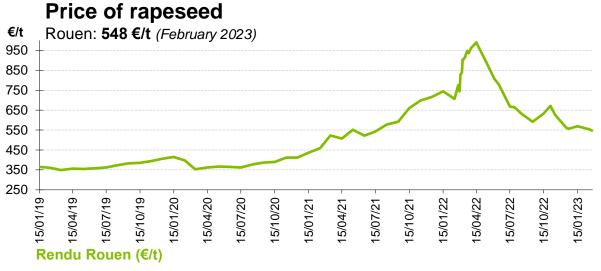


^{*} Main countries in which Vilmorin & Cie is present Sources: Conab, USDA, internal - February 2023

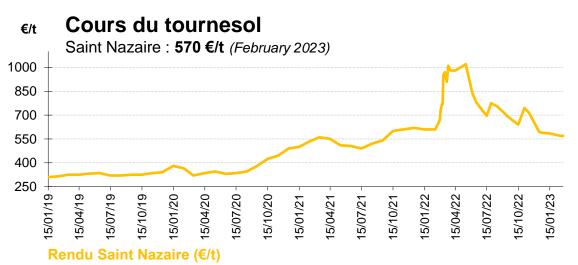
Prices of agricultural commodities that remain high







March 1st, 2023



The Limagrain seed business



Coming disclosures and events

Wednesday May 3, 2023*

Disclosure of sales at the end of the 3rd quarter 2022-2023

Monday July 31, 2023*

Disclosure of sales for fiscal year 2022-2023

Wednesday October 11, 2023*

Disclosure of results for fiscal year 2022-2023

Friday December 8, 2023

Annual General Meeting of Shareholders

March 1st, 2023

*Disclosure after trading on the Paris stock market. Dates provided as an indication only, and liable to be changed.



For any further information



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March 1st, 2023



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Main financial terms

Current data

Current data is data expressed at the historical currency exchange rate for the period, and without adjustment for any changes in scope.

Current operating margin

The current operating margin is defined as the accounting operating margin restated for any impairment and reorganization costs.

EBITDA

The EBITDA is defined as the operating result to which are added any provisions for depreciation, amortization and impairment.

Financial indebtedness

Financial indebtedness corresponds to the financial debts less cash and cash equivalents

Like-for-like data

Like-for-like data is data that is restated for constant scope and currency translation. Therefore, financial data for 2021-2022 is restated with the average rate for fiscal year 2022-2023, and any other changes to the consolidated scope, in order to be comparable with data for fiscal year 2022-2023.

Research investment

Research investment refers to gross research expenditure before recording any research costs as fixed assets and tax relief for research.



Thank you

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